

Welcome to The JCT Povey Lecture

November 2024



Karen Kirkham

JCT chair



Construction – The Secret to More Collaborative Contracting and Better Project Outcomes Through Diversity and Inclusion

Katy Dowding, president and CEO, Skanska UK



SKANSKA

Zurich Unity Place Swindon

Katy Dowding
President & CEO Skanska UK



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Beamish Museum Flickr







1.3 million minutes

1.3 million minutes
21,500 hours

1.3 million minutes

21,500 hours

2,900 days

1.3 million minutes

21,500 hours

2,900 days

572 weeks

1.3 million minutes

21,500 hours

2,900 days

572 weeks

12.4 years



*“That’s an excellent suggestion, Miss Triggs.
Perhaps one of the men here would like to make it.”*

What the client wanted



What the client wanted



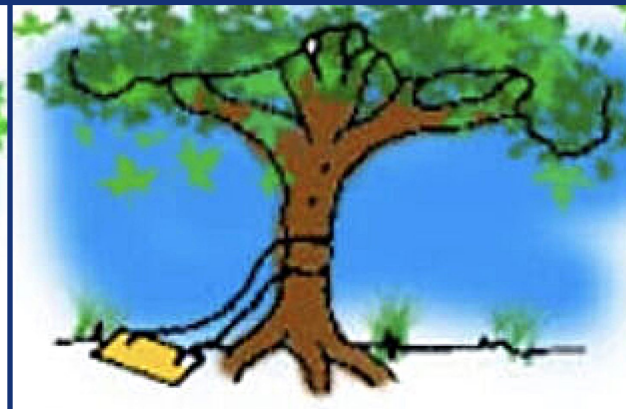
As the architect saw it



As the QS estimated it



As the engineer saw it



What the planners saw it



As the Building inspector saw it



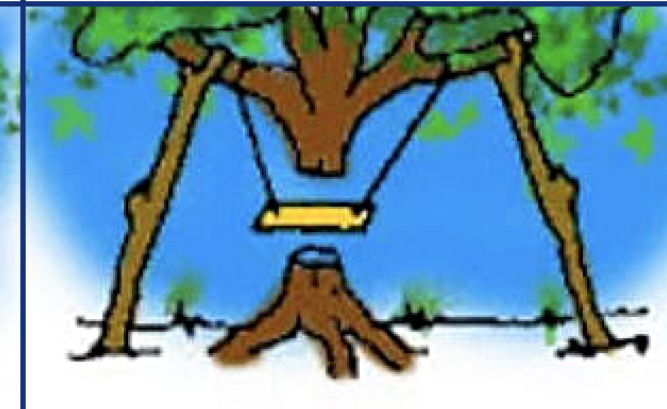
As the fire brigade saw it



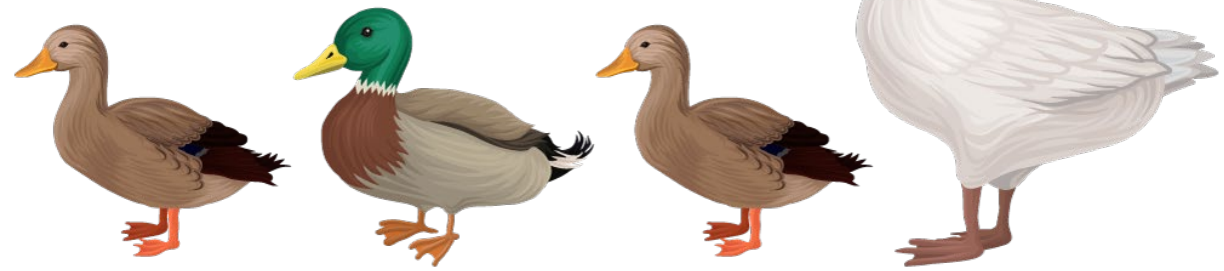
As the environmentalist saw it



As the maker supplied it



As the builder built it





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Auf Wiedersehen







1. Contractual commitment to co-operate and 'act in good faith'.
2. Early warning mechanisms.
3. Early involvement by all in the design process.
4. Governance arrangements that facilitate collective problem solving and decision making.
5. Right payment arrangements that motivate all participants to act in a manner that is best for the project, rather than best for the participant.
6. The agreement of each participant to waive its right to sue any other participant for mistakes, breach or negligence by another participant (except in the case of wilful default).



Anglian Water



A14



National Rail
Framework

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HS2

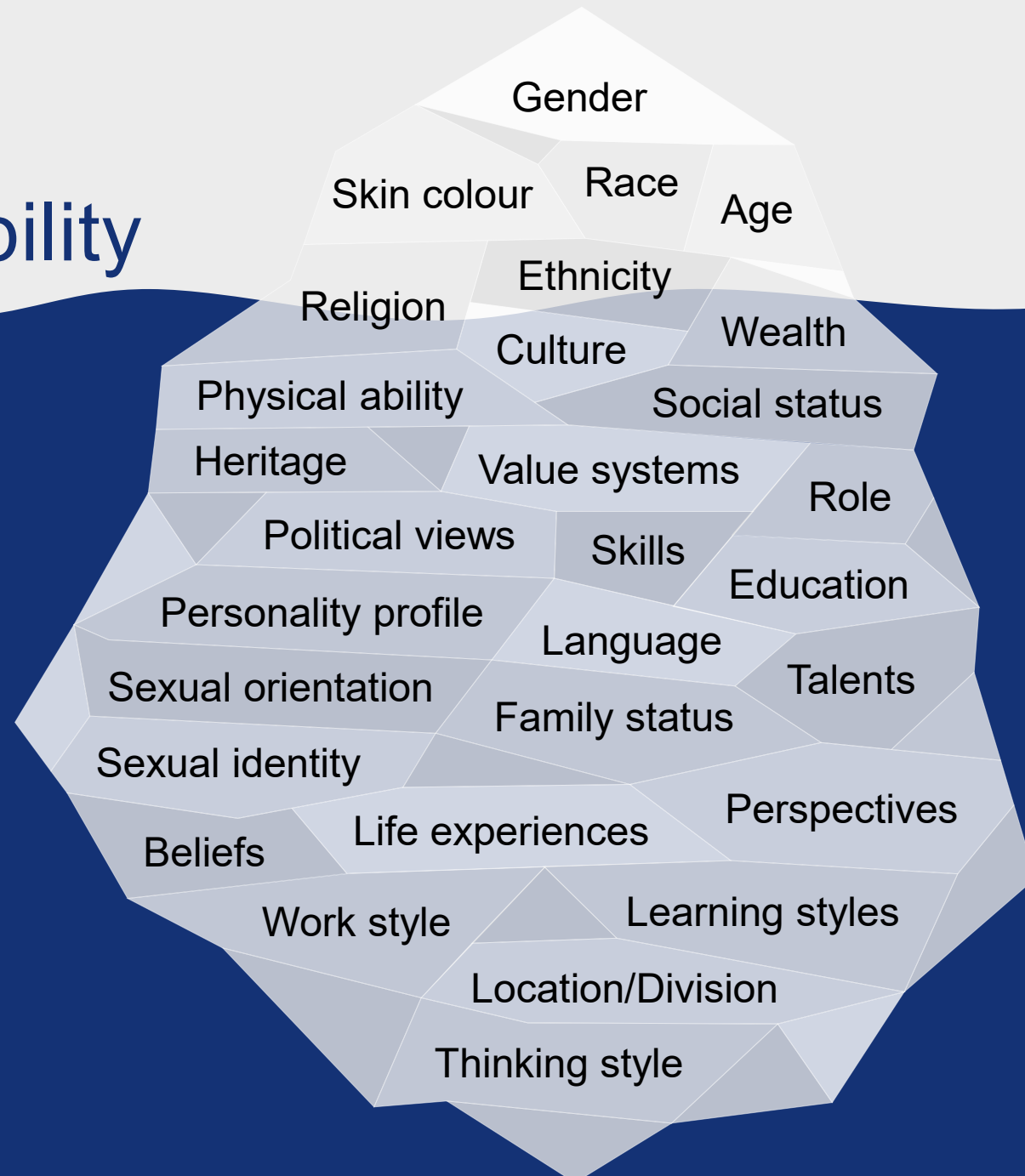




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Waterline of visibility





Diversity is the mix,
inclusion is respecting the difference



Thank you and
Questions?

Q&A

Karen Kirkham, JCT chair

Katy Dowding, president and CEO, Skanska UK



Find out more...

JCT Digital
(*JCT On Demand* and *JCT Construct*)
www.jctltd.co.uk/jct-digital

JCT Training
www.jctltd.co.uk/jct-training

JCT Network
corporate.jctltd.co.uk/jct-network

JCT Young Professionals Group (YPG)
ypg.jctltd.co.uk



Thank you for watching The JCT Povey Lecture

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